Injury & Illness Prevention Program
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WHAT IS AN INJURY & ILLNESS PREVENTION PROGRAM

Purpose of This Document
The Lewis Center for Educational Research (“LCER”) has developed an Injury & Illness Prevention Program (“IIPP”) to establish, implement and maintain a safe and healthful environment for all staff, students, parents and members of the general public. The IIPP has been implemented to minimize or eliminate exposure to potential hazards in accordance with Title 8 of the California Code of Regulations (T8CCR) section 3203 and California Labor Code Section 6401.7. This IIPP applies to all sites and facilities of the LCER. In addition to the IIPP, sites or facilities may have specific Comprehensive School Safety Plans (“CSSP”) and emergency procedures.

Implementation
The LCER requires all employees to be knowledgeable of, and accountable for complying with applicable safety regulations governing specific job duties or activities they are assigned to carry out. Supervisors are responsible for ensuring their employees are informed about and comply with health and safety responsibilities and provisions of the IIPP. Program Administrator(s), Program Co-Administrator(s) and Site Safety Supervisor(s) will attend the meetings of the joint safety committee.

ASSIGNMENT OF RESPONSIBILITY

Program Administrator
The LCER’s lead IIPP Administrator is:

Brook Gupta
Human Resources Officer
17500 Mana Road
Apple Valley, CA 92307
(760) 946-5414 Ext. 175
(760) 946-9193 Fax
Email: HR@lcer.org

Program Co-Administrator(s)
The LCER’s lead IIPP Co-Administrator(s) are:

Stacy Newman
Valli Andreasen
Fausto Barragan
Director of Human Resources
Principal
Principal
17500 Mana Road
17500 Mana Road
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Apple Valley, CA 92307
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(760) 946-5414 Ext. 301
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Email: vandreasen@lcer.org
Email: fbarragan@lcer.org

Site Safety Supervisor(s)
The Site Safety Supervisor(s) are:

Sally Ritchea
Myrna Foster
Vice Principal
Dean of Students
17500 Mana Road
503 East Central Ave.
Apple Valley, CA 92307
San Bernardino, CA 92408
(760) 946-5414 Ext. 110
(909) 386-2300 Ext. 733
(760) 946-0816 Fax
(909) 386-7855
HAZARD ASSESSMENT / INSPECTION

Who Will Perform Hazard Assessment / Inspection
Periodic inspections to identify and evaluate hazards at the school sites and facilities will be performed by one or more of the following individuals:
- IIPP Administrator or designee(s)
- IIPP Co-Administrator(s) or designee(s)
- Site Safety Supervisor(s) or designee(s)

When to Perform Hazard Assessment / Inspection
Periodic inspections are to be performed according to the following schedule(s):
- When IIPP was initially established
- Whenever new substances, processes, procedures or equipment which present potential new hazards are introduced into the workplace
- Whenever new or previously unidentified hazards are recognized
- Whenever occupational injuries and illnesses occur
- Whenever workplace conditions warrant an inspection
- When an employee is hired and/or reassigned to processes, operations or tasks for which a hazard evaluation has not been previously been conducted
- Whenever anyone is made aware of a new or previously unrecognized hazard

ACCIDENT/INCIDENT / EXPOSURE INVESTIGATION

When to Investigate
The IIPP Administrator(s), Site Safety Supervisor(s) or designee will conduct investigations of the workplace accidents, incidents, exposures to hazardous substances and near accidents.

Investigation Procedures
The procedures for investigating workplace accidents, illnesses and hazardous substance exposures include, but are not limited to:
- Visiting the scene as soon as possible
- Interviewing injured or exposed employee and witnesses
- Taking pictures of the scene after the incident and after correction
- Determining the cause of the accident/exposure
- Examining the workplace and the incident for underlying causes associated with the accident/exposure
- Taking corrective action to prevent the accident/exposure from reoccurring
- Recording findings and actions taken

HAZARD CORRECTION

Hazard Correction Procedures
Unsafe or unhealthy work conditions, practices or procedures will be corrected in a timely manner based on the severity of the hazards. Hazards will be corrected according to the following procedures:
- When observed or discovered
- When an imminent hazard exists which cannot be immediately abated without endangering employee(s) and/or property, we will remove all exposed employees from the area except those necessary to correct the existing condition. Employees who are required to correct the hazardous condition will be provided with the necessary protection and training.
- Hazards may be corrected or abated by:
o Tagging unsafe equipment with the proper signage until such time that it can be properly fixed or replaced
o Stopping unsafe work practices and provide re-training and/or discipline as appropriate
o Barricading areas that have chemical spills or other hazards/exposures and report conditions to the IIPP Administrator(s), Site Safety Supervisor(s) or designee(s)
o Notifying the facilities department depending on the severity as follows:
  ▪ In an emergency, call the Manager of Maintenance and Operations at (760) 403-5353
  ▪ In an non emergency, submit a facilities fixit ticket

COMMUNICATION

Communication with Employees
All supervisors are responsible for communicating with their employees about occupational safety and health in a form readily understandable by all employees. This communication system encourages all employees to inform supervisors about workplace hazards without fear of reprisal.

The LCER communication system includes all of the following items:
- New employee orientation including a discussion of safety and health policies and procedures
- Follow-through by supervisors to ensure effectiveness
- Worksite-specific health and safety training
- Staff meetings
- Posted or distributed safety information
- A system for employees to anonymously inform administration about workplace hazards

TRAINING & INSTRUCTION

When to Train Employees
All employee, including supervisors, will have training and instruction on general and job-specific safety and health practices. Training and instruction is provided according to the following schedule:
- When IIPP was initially established
- To all new employees
- To all employees given a new job assignment for which job-specific training has not previously been provided
- Whenever new substances, processes, procedures or equipment are introduced to the workplace and represent a new hazard
- Whenever anyone is made aware of a new or previously unrecognized hazard
- To supervisors to familiarize them with safety and health hazards to which employees under their immediate direction and control may be exposed
- When safety performance deficiencies are identified
- To all employees about the hazards specific to each employee’s job assignment

What is Included in Training
This training will include, but is not limited to:
- An explanation of the LCER IIPP, emergency action plan, ire prevention plan, measures for reporting and unsafe conditions, work practices, injuries and any additional instructions that are needed
- The availability of toilet(s), hand washing and drinking water facilities
- Provisions for medical services and first aid, including emergency procedures
- Proper housekeeping, such as keeping stairways and Isles clear, keeping work areas neat and orderly and promptly cleaning spills or hazards
- Prohibited acts of horseplay, scuffling or other acts that adversely influence safety
- Proper storage to prevent:
  o Stacking goods in an unstable manner
Where the Program

o Storing materials and goods against doors, exits for extinguishing equipment and electrical panels
- Job-specific health and safety procedures
- How to recognize and report anticipated health and safety hazards
- How to minimize hazards through safe practices and the use of personal protective equipment

Where applicable, the LCER training may also include:
- The prevention of musculoskeletal disorders, including proper lifting techniques
- The use of appropriate clothing, including gloves, footwear and personal protective equipment
- Information about chemical hazards to which employees could be exposed and other hazard communication information
- Proper food and beverage storage to prevent them from becoming contaminated

COMPLIANCE

Employee Compliance with Safety Procedures
All LCER employees, including supervisors, are responsible or complying with safe and healthful work practices. The LCER system of ensuring that all employees comply with these safe practices includes, but is not limited to, the following:
- Informing employees of the provisions of the LCER IIPP
- Evaluating the safety performance of all employees
- Providing training to employees whose safety performance is deficient
- Recognizing employees who perform safe and healthy work practices
- Completing safety training upon hire and as required thereafter
- Adhering to all health and safety-related signs, posters, warnings and directions
- Using appropriate Personal Protective equipment as instructed by their supervisor(s)
- Being familiar with building emergency plans and assembly areas
- Participating in mandatory safety meetings
- Reporting unsafe conditions, work practices or accidents to their supervisor(s) or the IIPP Administrator(s), Site Safety Supervisor(s) or designee(s) immediately
- Follow safe work practices
- Keeping themselves informed by reading and abiding by all safety related instruction
- Cooperating and assisting as necessary in accident and incident investigations

Program Administrator(s), Site Safety Supervisor(s) or Designee(s) Responsibilities
The responsibilities of the IIPP Administrator(s), Site Supervisor(s) or designee(s) include:
- Preparing, updating and implementing the LCER’s IIPP
- Ensuring that employees know and follow the safety rules through communication of the LCER’s IIPP by
  o Providing training upon hire, annually thereafter and as needed
  o Ensuring that the LCER’s IIPP document is made available to employees at each site
- Making sure Hazards, injuries and accidents at each site are routinely investigated
- Establishing procedures for employee reporting of workplace hazards, accidents, injuries and general safety concerns
- Taking timely action to mitigate identified hazards
- Working with supervisors to ensure
  o Regular safety inspections are conducted in each department
  o Employee safety performance is regularly evaluated
  o Training is provided to employees with safety performance deficiencies
  o Conducting investigations following injuries, illnesses or incidents to determine cause and pursue corrective action that would prevent similar injuries, illnesses or incidents
  o Communicating with the employees about safety
Ensure that the rules are enforced fairly and uniformly

**RECORD KEEPING AND DOCUMENTATION**

**Record Keeping and Documentation**
Although the LCER is not required to keep records or documentation of the elements of an IIPP, except the written program itself, the LCER maintains the following records to help more efficiently and effectively implement the IIPP:
- Records of scheduled and periodic inspections to identify unsafe conditions and work practices including the names of the person(s) conducting the inspection, the unsafe conditions and work practices that have been identified and action(s) taken to correct the identified unsafe conditions or work practices.
- Documentation of LCER safety and health training
- Investigation notes/summaries following occupational accidents/exposures

**FAILURE TO COMPLY**

**Failure to Comply**
LCER employees who violate this program will be subject to appropriate disciplinary action up to and including termination of at-will employment.
Injury and Illness Prevention Plan
COVID-19 Addendum

The Lewis Center for Educational Research (“LCER”) has adopted this addendum to accommodate staff returning to worksites after sheltering in place. Until the COVID-19 outbreak is contained, school and worksite administrators should coordinate with state and local health officials to obtain timely and accurate information about the level of disease transmission in the local community before resuming on-site work practices. Local conditions will influence the decisions that public health officials make regarding community-level strategies. Administrators may also follow a phased approach based on current levels of transmission and healthcare capacity at the state or local level, as part of resuming school operations.

This addendum contains three parts. Part one contains background information regarding COVID-19, including known symptoms, emergency warning signs and high-risk factors. Part two provides guidelines for implementation of a COVID-19 Control Plan, which includes short-term measures to implement while COVID-19 remains endemic in states and communities. Part three contains measures to maintain a healthy workforce until herd immunity in the population is achieved or the global incidence of COVID-19 comes under control.

Background

In November 2019, a novel coronavirus (SARS-CoV-2) was discovered in Wuhan, China, which was found to cause a viral respiratory illness (coronavirus disease 2019, or “COVID-19”) leading to severe injury and death in certain populations, particularly elderly persons and persons with underlying health conditions.

COVID-19 was declared a pandemic by the World Health Organization on March 11, 2020. In response to the COVID-19 Pandemic, public health officers in many states and counties ordered all individuals to stay home or at their place of residence (i.e., “Shelter in Place”), except as needed to maintain continuity of operations of certain critical infrastructure sectors. Across the nation, public schools and most other government offices and private businesses were closed in order to slow the spread of the coronavirus in the community. Many states and localities have now commenced phased reopening.

In 2020, the CDC identified the following symptoms of COVID-19, which typically appear within 2-14 days after exposure to the virus:

- Fever or chills
- Cough
- Shortness of breath or difficulty breathing
- Fatigue
- Muscle or body aches
- Headache
- New loss of taste or smell
- Sore throat
- Congestion or runny nose
- Nausea or vomiting
- Diarrhea

The CDC also recommends that, if a person shows any of the following emergency warning signs,* he or she should seek emergency medical care immediately:

- Trouble breathing
- Persistent pain or pressure in the chest
- New confusion
- Inability to wake or stay awake
- Bluish lips or face

*Please note that this is not a complete list of all possible symptoms. Anyone experiencing any other symptoms that are severe or concerning should contact a medical provider.

Certain people are at higher risk for severe illness from COVID-19, including:

- People 65 years and older
- People who live in a nursing home or long-term care facility
- People of all ages with underlying medical conditions, particularly if not well controlled, including:
  - People with chronic lung disease or moderate to severe asthma
  - People who have serious heart conditions
  - People who are immunocompromised
    - Many conditions can cause a person to be immunocompromised, including cancer treatment, smoking, bone marrow or organ transplantation, immune deficiencies, poorly controlled HIV or AIDS, and prolonged use of corticosteroids and other immune weakening medications
  - People with severe obesity (body mass index [BMI] of 40 or higher)
  - People with diabetes
  - People with chronic kidney disease undergoing dialysis
  - People with liver disease

Decisions to resume operations should be based on both the level of disease transmission in the community and the capacity to protect the safety and health of staff and students at each schoolsite. By providing guidelines for the design of a control plan for COVID-19, part two of this addendum is intended to allow for the resumption of school by implementing measures to prevent and slow the spread of COVID-19 within the workplace.
COVID-19 Control Plan

Before resuming normal or phased school activities after a Shelter in Place order is lifted, prepare and implement a COVID-19 preparedness, response, and control plan (i.e., COVID-19 Control Plan). Federal, state, and local public health communications must be monitored to keep up with information available about COVID-19 regulations, guidance, and recommendations, to ensure that workers have access to the timeliest information.

1. Design, implement, update and maintain a COVID-19 Control Plan:

   The overall goal of the COVID-19 Control Plan is to decrease the spread of COVID-19 and lower the impact of the disease in the workplace. This includes the following objectives:

   - Prevent and reduce transmission among employees;
   - Maintain healthy school operations; and
   - Maintain a healthy work environment.

   All site administrators should implement and update as necessary a control plan that:

   - Is specific to your workplace;
   - Identifies all areas and job tasks with potential exposures to COVID-19; and
   - Includes control measures in this policy to eliminate or reduce such exposures.

   COVID-19 Control Plans should consider that employees may be able to spread COVID-19 even if they do not show symptoms, which is a source of anxiety in the workforce, particularly among higher-risk individuals. Therefore, it is important to have discussions with workers about planned changes and seek their input. Additionally, collaboration with workers to effectively communicate important COVID-19 information.

2. Adjust operations to slow the spread:

   - Employees who have COVID-19 symptoms should notify their supervisor and stay home as directed.
   - Sick employees should follow CDC-recommended steps for self-quarantine. Employees should not return to work until the criteria to discontinue home isolation are met, in consultation with their supervisor, local health departments and healthcare providers.
   - Employees who appear to have symptoms upon arrival at work or who become sick during the day should immediately be separated from other employees, students, and visitors, and sent home.
   - Adopt a procedure for the safe transport of an employee who becomes sick while at work. The employee may need to be transported home or to a healthcare provider.
   - Employees who are well but who have a sick family member at home with COVID-19 should notify their supervisor and follow CDC-recommended precautions.
   - If implementing in-person health checks, conduct them safely and respectfully. Protect the screener using social distancing, barrier or partition controls, or personal protective
equipment ("PPE"). However, reliance on PPE alone is a less effective control and is more difficult to implement, given PPE shortages and training requirements.

- Complete the health checks in a way that helps maintain social distancing guidelines, such as providing multiple screening entries into the building.
- Follow guidance from the Equal Employment Opportunity Commission regarding confidentiality of medical records from health checks.
- To prevent stigma and discrimination in the workplace, make employee health screenings as private as possible. Do not make determinations of risk based on race or country of origin or any other protected characteristics, and be sure to maintain confidentiality of each individual’s medical status and history.

3. **Conduct a Workplace Hazard Assessment:**

   The purpose of a hazard assessment of the workplace is to identify where and how workers might be exposed to COVID-19 at work. Combinations of controls from the hierarchy of controls are used to limit the spread of COVID-19 (see Controls Table in Appendix A). These include engineering controls, workplace administrative policies, and personal protective equipment (PPE) to protect workers from the identified hazards.

   - Conduct a thorough hazard assessment to determine if workplace hazards are present, or are likely to be present, and determine what type of controls are needed for specific job duties.
   - When engineering and administrative controls cannot be implemented or are not fully protective:
     - Determine what PPE is needed for each worker’s specific job duties,
     - Select and provide appropriate PPE to the workers at no cost, and
     - Train their workers on its correct use.
   - Until lifted, the Governor has ordered that all workers must wear a cloth face covering at work if the hazard assessment has determined that they do not require PPE (such as a respirator or medical facemask) for protection.
     - A cloth face covering contains the wearer’s respiratory droplets to help protect their co-workers and others.
     - Cloth face coverings are not considered PPE. They help prevent those who do not know they have the virus from spreading it to others, but do not offer the same level of protection for wearers from exposure to the virus that causes COVID-19 as PPE.
   - Remind employees that CDC recommends wearing cloth face coverings in public settings where other social distancing measures are difficult to maintain, especially in areas of significant community-based transmission. Wearing a cloth face covering, however, does not replace the need to practice social distancing.

4. **Take action if an employee is suspected or confirmed to have COVID-19 infection:**

   Please consult with your local health department as necessary and/or required. In most cases, you do not need to shut down the facility. If it has been less than 7 days since the sick
employee has been in the facility, close off any areas used for prolonged periods of time by the sick person:

- Wait 24 hours before cleaning and disinfecting to minimize potential for other employees being exposed to respiratory droplets. If waiting 24 hours is not feasible, wait as long as possible.
- During this waiting period, open outside doors and windows to increase air circulation in these areas.

If it has been 7 days or more since the sick employee used the facility, additional cleaning and disinfection is not necessary. Continue routinely cleaning and disinfecting all high-touch surfaces in the facility.

Follow the CDC cleaning and disinfection recommendations:

- Clean dirty surfaces with soap and water before disinfecting them.
- To disinfect surfaces, use products that meet EPA criteria for use against SARS-Cov-2, the virus that causes COVID-19, and are appropriate for the surface.
- Always wear gloves and other PPE appropriate for the chemicals being used when you are cleaning and disinfecting.
- You may need to wear additional PPE depending on the setting and disinfectant product you are using. For each product you use, consult and follow the manufacturer’s instructions for use.

Determine which employees may have been exposed to the virus and may need to take additional precautions:

- Inform employees of their possible exposure to COVID-19 in the workplace but maintain confidentiality as required by the Americans with Disabilities Act (ADA).
- Follow the Public Health Recommendations for Community-Related Exposure and instruct potentially exposed employees to stay home for 14 days, or such period as established by local health order, telework if possible, and self-monitor for symptoms.

Measures to Maintain Healthy Ongoing School Operations

1. **Identify a workplace coordinator.** Stacy Newman, Director of Human Resources, will be responsible for COVID-19 issues and their impact at the workplace.

2. **Protect employees at higher risk for severe illness through supportive policies and practices.** Older adults and people of any age who have serious underlying medical conditions are at higher risk for severe illness from COVID-19.

   - Provide options to telework, if available and reasonable.
   - Offer vulnerable workers duties that minimize their contact with students and other employees, if the worker agrees to this.
• Offer flexible options such as telework to employees where available and reasonable to eliminate the need for employees living in higher transmission areas to travel to workplaces in lower transmission areas and vice versa.

3. **Communicate supportive workplace policies clearly, frequently, and via multiple methods.** Employers may need to communicate with non-English speakers in their preferred languages.

• Train workers on how implementing any new policies to reduce the spread of COVID-19 may affect existing health and safety practices.
• Communicate to any contractors or on-site visitors about changes that have been made to help control the spread of COVID-19. Ensure that they have the information and capability to comply with those policies.
• Create and test communication systems that employees can use to self-report if they are sick and that you can use to notify employees of exposures and closures.
• Use a hotline or another method for employees to voice concerns anonymously.

4. **Establish policies and practices for social distancing.** Where possible and reasonable, alter your workspace to help workers and students maintain social distancing and physically separate employees from each other and from students, such as:

• Implement flexible worksites (e.g., telework).
• Implement flexible work hours (e.g., rotate or stagger shifts to limit the number of employees in the workplace at the same time).
• Increase physical space between employees at the worksite by modifying the workspace.
• Increase physical space between employees and students (e.g., physical barriers such as partitions).
• Use signs, tape marks, or other visual cues such as decals or colored tape on the floor, placed 6 feet apart, to indicate where to stand when physical barriers are not possible.
• Implement flexible meeting and travel options (e.g., postpone non-essential meetings or events in accordance with state and local regulations and guidance).
• Close or limit access to common areas where employees are likely to congregate and interact.
• Prohibit handshaking.
• Deliver services remotely (e.g., phone, video, or web).
• Adjust school practices to reduce close contact with and among students — for example, by using larger formal spaces (e.g., auditoriums) or outdoor areas for instruction.

5. **Give employees and students what they need to clean their hands and cover their coughs and sneezes:**

• Provide tissues and no-touch trash cans.
• Provide soap and water in the workplace. If soap and water are not readily available, use alcohol-based hand sanitizer that is at least 60% alcohol. Ensure that adequate supplies are maintained.
• Ideally, place touchless hand sanitizer stations in multiple locations to encourage hand hygiene.
• Place posters that encourage hand hygiene to help stop the spread at the entrance to your workplace and in other workplace areas where they are likely to be seen. This should include signs for non-English speakers, as needed.
• Direct employees to visit CDC’s coughing and sneezing etiquette and clean hands webpage for more information.

6. **Perform routine cleaning:**

• Incorporate the Guidance for Cleaning and Disinfecting to develop, implement, and maintain a plan to perform regular cleanings to reduce the risk of exposure to COVID-19.
• Routinely clean and disinfect all frequently touched surfaces in the workplace, such as workstations, keyboards, telephones, handrails, and doorknobs.
  o If surfaces are dirty, clean them using a detergent or soap and water before you disinfect them in accordance with Healthy Schools Act protocols.
  o For disinfection, most common, EPA-registered, household disinfectants should be effective. A list of products that are EPA-approved for use against the virus that causes COVID-19 is available on the EPA website. Follow the manufacturer’s instructions for all cleaning and disinfection products (e.g., concentration, application method, and contact time).
• Discourage workers from using each other’s phones, desks, offices, or other work tools and equipment, when possible.
• Provide disposable disinfecting wipes so that employees can wipe down commonly used surfaces (e.g., doorknobs, keyboards, remote controls, desks, other work tools and equipment) before each use.
• Store and use disinfectants in a responsible and appropriate manner according to the label.
• Do not mix bleach or other cleaning and disinfection products together. This can cause fumes that could be very dangerous to breathe in.
• Advise employees to always wear gloves appropriate for the chemicals being used when they are cleaning and disinfecting and that they may need additional PPE based on the setting and product.

7. **Perform enhanced cleaning and disinfection after persons suspected/confirmed to have COVID-19 have been in the facility:**

• If a sick employee is suspected or confirmed to have COVID-19, follow the CDC cleaning and disinfection recommendations.

8. **Minimize risk to employees when planning meetings and gatherings:**

• Use videoconferencing or teleconferencing when possible for work-related meetings and gatherings.
• Cancel, adjust, or postpone large work-related meetings or gatherings that can only occur in-person in accordance with state and local regulations and guidance.
When videoconferencing or teleconferencing is not possible, hold meetings in open, well-ventilated spaces continuing to maintain a distance of 6 feet apart and wear cloth face coverings.

The President / CEO or designee is authorized to implement changes or additions to this addendum in order to ensure compliance with new or revised orders or guidance from local, county, state or federal authorities (“Agencies”) and/or the facts of a specific circumstance, and to take any and all actions consistent with orders and guidance from the Agencies that is not specifically addressed by this policy. The President / CEO shall provide the Board with regular updates as to actions taken pursuant to this section.
Appendix A

Controls Table

The following table presents examples of controls to implement in the workplace. The most effective controls are those that rely on engineering solutions, followed by administrative controls, then PPE. PPE is the least effective control method and the most difficult to implement. Worksites may have to implement multiple complementary controls from these columns to effectively control the hazard.

<table>
<thead>
<tr>
<th>Engineering (Facilities and Equipment)</th>
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<tbody>
<tr>
<td>• Assess job hazards for feasibility of engineering controls</td>
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<td>• Ensure ventilation and water systems operate properly</td>
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<tr>
<td>• Alter office workspaces to maintain social distancing. Examples include:</td>
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<tr>
<td>o Configure partitions as a barrier shield</td>
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<td>o Move electronic payment reader away from cashier in cafeteria</td>
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<tr>
<td>o Use verbal announcements, signage, and visual cues to promote social distancing</td>
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<tr>
<td>o Remove/rearrange furniture</td>
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<table>
<thead>
<tr>
<th>Administrative</th>
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<tbody>
<tr>
<td>Management and Communications</td>
<td></td>
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<tr>
<td>• Monitor state and local public health communications about COVID-19</td>
<td></td>
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<tr>
<td>• Require students who are ill to stay home</td>
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<tr>
<td>• Encourage sick workers to report symptoms, stay home, and follow CDC guidance</td>
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<tr>
<td>• Develop strategies to:</td>
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<td>o communicate with staff</td>
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<td>o manage staff concerns</td>
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<tr>
<td>• Remind staff of available support services</td>
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<tr>
<td>• Communicate to partners, suppliers, other contractors on policies and practices</td>
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<tr>
<td>• Encourage social distancing and the use of cloth face coverings (if appropriate) in the workplace</td>
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<tr>
<td>• Use technology to promote social distancing (e.g., telework and virtual meetings)</td>
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<td>• Cancel group events</td>
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<td>• Close/limit use of shared spaces</td>
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<tr>
<td>• Consider policies that encourage flexible sick leave and alternative work schedules.</td>
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<tr>
<td>• Schedule stocking during off-peak hours</td>
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Cleaning and Disinfection

• Clean and disinfect frequently touched surfaces, (e.g., counters, shelving, displays)
• Provide employees with disposable disinfectant wipes, cleaner, or sprays that are effective against the virus that causes COVID-19

Training

Provide employees with training on:
• Symptoms, emergency warning signs and high-factors for COVID-19
• Policies to reduce the spread of COVID-19
• General hygiene
• Cleaning and disinfection
- Cloth face covers
- Social distancing
- Use of PPE
- Safe work practices
- Stress management

<table>
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<tr>
<th>Personal Protective Equipment (PPE)</th>
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<tr>
<td>- Conduct workplace hazard assessment</td>
</tr>
<tr>
<td>- Determine what PPE is needed for their workers’ specific job duties based on hazards and other controls present</td>
</tr>
<tr>
<td>- Select and provide appropriate PPE to the workers at no cost, and train employees in the use of the PPE.</td>
</tr>
</tbody>
</table>